

Main narrative(ANH_DD_001)	Key supporting annexes	Tables and commentaries	Technical documents
Executive Summary			
View from the Board	ANH_DD_002 Board Assurance Statement, ANH_DD_071 PwC Assurance Report ANH_DD_070 Jacobs Assurance Report		
3. Our updated Plan and affordability		ANH_DD_004, ANH_DD_032 ANH_DD_039 Financial model.	
4. A focus on the long term			ANH_DD_010 Mains renewal CAC
5. Ensuring sustainable Asset Health	ANH_DD_015 Asset Management Maturity Assessment ANH_DD_054 Opportunities for improving Ofwat's approach to asset health		ANH_DD_010 Mains renewal CAC
6. Driving cost efficiency – base	ANH_DD_014 Comments on Frontier Shift and Real Price Effects ANH_DD_013 Comments on Base Modelling, ANH_DD_055 The importance of a balanced approach to frontier shift, ANH_DD_066 Report on Ofwat's proposals for energy in AMP8	ANH_DD_004 to ANH_DD-006 Data tables	ANH_DD_009 Boundary Box CAC, ANH_DD_010 Mains renewal CAC, ANH_DD_011 Leakage CAC ANH_DD_012 DWMP alignment CAC
7. Driving cost efficiency – enhancement	ANH_DD_018 Part 1: Resilient to risk of drought and flood, ANH_DD_019 Part 2: Work with others to achieve significant improvements in ecological quality of catchments ANH_DD_020 Part 3: A carbon neutral business ANH_DD_022 Part 4 Enabling sustainable economic and housing growth	ANH_DD_004 to ANH_DD-006 Data tables	ANH_DD_058 Enhancement cost modelling ANH_DD_072 DWI support for PFAS schemes ANH_DD_022 Cost breakdowns, ANH_DD_075 ANH_DD_074 Cyber maturity assessment ANH_DD_073 Habitats Directive Investigations
8. Deliverability			
9. Price Control Deliverables			ANH_DD_015 PCDs detailed commentary
10. Customers at heart of our Plan	ANH_DD_056 Customer synthesis report ANH_DD_057 Incling customer engagement report		
11. Developing Strategic Resource Options		ANH_DD_037 & 038 SRO Costs templates	ANH_DD_061 Agilia assurance ANH_DD_062 Gardiner and Theobald assurance
12. Our commitments to customers	ANH_DD_064 Impact of climate change on key operational performance measures ANH_DD_017 Outcomes detailed commentary, ANH_DD_063 PR24 PCs & ODIs, ANH_DD_065 Review of Ofwat's PR24 DD approach to leakage ANH_DD_085 PR24 risk analysis for a notional company	ANH_DD_004, ANH_DD_023,	ANH_DD_023 Lower Carbon Concrete Assets updated definition, ANH_DD_076 ANH_DD_077 – 083 ANH_DD_084, ANH_DD_024
13. Dealing with uncertainty	ANH_DD_025 A PR24 Notified Item for bioresources uncertainty in AMP8 ANH_DD_060 PFAS Uncertainty at PR24, ANH_DD_065 Review of Ofwat's PR24 DD approach to leakage		ANH_DD_059 Aqua PR19 Interconnectors Assurance Report
14. Risk and Return	ANH_DD_067 Cost of Equity, ANH_DD_068 Hybrid Bonds, ANH_DD_069 Cost of embedded debt, ANH-DD_086 Cost of new debt, ANH_DD_085 PR24 risk analysis for a notional company	ANH_DD_004, ANH_DD_032	